

Bc/BC/C9

2025
(FYUGP)
(5th Semester)



COMMERCE
(MAJOR)

Paper Code : BC/C9

(Management Accounting)

Full Marks : 75
Pass Marks : 40%

Time : 3 hours

*The figures in the margin indicate full marks
for the questions*

1. (a) Discuss the scope and limitation of
Management Accounting. 10+5=15

Or

- (b) Explain the scope for cost reduction.
Distinguish between Cost Control and
Cost Reduction. 7+8=15

(2)

2. (a) What is budgetary control? State the main objectives of budgetary control. What are the main steps involved in budgetary control? 3+6+6=15

Or

- (b) The following are the budgeted expenses for the production of 10000 stoves :

	₹ (Per unit)
Direct Materials	60
Direct Labour	30
Variable Overhead	25
Fixed Overhead (₹ 1,50,000)	15
Selling Expenses (10% fixed)	20
Administrative Expenses (50% fixed)	10
	<u>160</u>

Prepare a budget for the production of 6000, 7000 and 8000 unit stoves. 15

3. (a) Explain the objectives and limitation of standard costing as a technique of cost control. 9+6=15

(3)

Or

(b) From the following information, calculate—

(i) Material Cost Variance;

(ii) Material Price Variance;

(iii) Material Usage Variance;

(iv) Material Mix Variance : 15

Material	Standard	Actual
A	90 units @ ₹ 12	100 units @ ₹ 12
B	60 units @ ₹ 15	50 units @ ₹ 16

4. (a) Discuss the main features and disadvantages of marginal costing.

8+7=15

Or

(b) The following cost information relating to a product is supplied by a Cost Accountant :

	₹
Sales	8,00,000
Variable Cost	5,60,000
Fixed Cost	1,80,000
Profit	60,000

You are required to calculate—

- (i) P/V ratio;
- (ii) Break-even Sales;
- (iii) Margin of Safety;
- (iv) Sales to earn a Profit of ₹ 1,20,000;
- (v) Profit at a sales of ₹ 12,00,000.

3×5=15

5. (a) Discuss the importance of liquidity ratios, activity and profitability ratios in the decision-making of a business. 15

Or

- (b) From the following Balance Sheets, prepare Cash Flow Statement : 15

Balance Sheets

<i>Liabilities</i>	<i>2023</i>	<i>2024</i>
	₹	₹
Equity Share Capital	3,00,000	3,00,000
Reserve & Surplus :		
Profit & Loss	38,000	39,000
Long-term Debt :		
Debentures	52,000	54,000
Current Liabilities :		
Sundry Creditors	28,800	20,400
Provision for Taxation	48,000	54,000
	<u>4,66,800</u>	<u>4,67,400</u>

(5)

Assets	2023	2024
	₹	₹
Fixed Assets :		
Tangible :		
Land	1,20,000	1,08,000
Building	1,11,000	1,08,000
Intangible :		
Goodwill	36,000	36,000
Current Assets :		
Inventory	1,20,000	1,03,200
Trade Receivable	60,000	66,600
Cash and Cash Equivalent	19,800	45,600
	<u>4,66,800</u>	<u>4,67,400</u>

Additional Information :

- (i) A piece of land has been sold for ₹ 12,000
- (ii) Depreciation of ₹ 21,000 had been charged to building
- (iii) An interim dividend paid during the year—₹ 15,000
- (iv) Tax paid during the year—₹ 5,000

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